

# The Power of the Enterprise PMO

from *The State of the PMO 2022*

Findings from *The State of the PMO 2022* indicate that organizations utilizing the project management office to manage projects, train project personnel, and help guide strategy formation/implementation show better organizational performance overall. But there are many ways to structure the PMO. The study looks at PMOs within departments, especially IT, as well as within business units or functional areas, scoring them on 10 PMO performance measures.

On six out of the 10 measures, the **Enterprise PMO** scored highest. The percentage denotes degree of improvement contributed by the PMO over the past 24 months:

Performance Measure	Enterprise PMO	Average/All PMOs
Cost savings per project	42%	38%
Time to market	50%	44%
Projects aligned with business objectives	66%	64%
Leadership skills of project team members	58%	54%
Stakeholder satisfaction	61%	59%
Projects delivered on budget	61%	60%

On three of the performance measures, the **IT PMO** scored highest:

Performance Measure	Enterprise PMO	Average/All PMOs
Productivity	53%	51%
Projects delivered on time	61%	59%
Meeting delivery quality targets	66%	65%

Functional PMOs scored highest only on improving the number of successful projects (68% vs. the average of 62%).

Note that even the average improvement scores for the PMO are quite impressive in all areas, and that the scores of the different types of PMOs diverge by only a few percentage points. The message here is that any form of PMO yields worthwhile improvements to key measures of success. However, if you are seeking to transform the organization, the measures impacted by the Enterprise PMO deliver the greatest impact.