pmcollege®

PM College provides on-site training and focused learning solutions geared toward advancing organizational and individual project performance.

Project Management Foundations

Foundational courses in project management.

- » Project Management Basics (V)
- » Project Management Essentials (2 days or 3 days) (V)
- » Project Management for Executives
- » Project Management for Sponsors
- » Project Meetings with Purpose
- » Project Cost and Schedule Management (V)
- » Project Risk Management (V)
- » Complex Project Management
- » Critical Chain Project Management Streamlining for Faster Delivery
- » Earned Value Concepts and Techniques
- » Extreme PM
- » Managing Multiple Projects (V)

Business Results

Supports the expanded role of the project manager with advanced courses that focus on aligning projects with tangible business impact.

- » Benefits Realization: How to Demonstrate Tangible Value Against Your Business Case
- » How to Model, Analyze, and Improve Business Processes
- » Managing Project Outcomes for Business Impact
- » Measuring Project Management Performance
- » Vendor Relationship Management

Leadership

Courses that focus on skills required to demonstrate leadership capability with stakeholders at all levels.

- » How to Lead a Team (V)
- » Critical Judgment
- » Leadership in High-Performance Teams (Simulation)
- » Project Review & Recovery (V)
- » Managing Cross-Functional Teams
- » Managing Relationships for Project Success
- » Strategies for Effective Stakeholder Engagement (V)
- » Mentoring Workshop

Program & Portfolio Management

Advanced courses designed for organizational leaders with oversight of the PMO function, PPM, and measuring value to the business.

- » Managing Successful Programs
- » The Value-Driven PMO
- » Portfolio Planning & Management: Strategic Alignment of the Portfolio
- » The Evolving PMO: Governance, Portfolio Management, Resource Optimization, and Performance Measurement
- » Project Portfolio Management: How to Design, Build, and Manage a Project Portfolio

Simulation

Courses that put theory into practice in simulated situations.

- » Guiding Organizational Change
- » Managing by Project
- » Managing by Project—Construction Focused
- » PM Simulation Game
- » Program Management

Exam Preparation & Certification

Courses that focus on core concepts and exam strategies for project management industry certifications.

- » CAPM® Exam Review (2 days)
- » CAPM® Exam Review (4 days)
- » PgMP® Exam Prep Bootcamp
- » PMI® Agile Certified Practitioner (PMI-ACP)®
- » PMP® Exam Preparation (V)
- » PRINCE2® Foundation
- » PRINCE2® Foundation + Practitioner (5 days)
- » Program Management Professional (PgMP)® Preparation
- » Risk Management Professional (PMI-RMP)® Preparation
- » PM Professional Coach

Agile Project Management

Courses that focus on adopting agile methods, incorporating Agile with traditional practices, and prepping for PMI-ACP® certification.

- » Introduction to Agile Project Management
- » Agile Engineering Bootcamp
- » Agile Foundations
- » Agile Object Oriented Design
- » Agile Overview for Executives
- » Agile Project Estimation
- » Agile Testing
- » Certified Agile Practitioner—Developer
- » Certified Agile Practitioner—Product Owner
- » Certified Agile Practitioner—Scrum Master
- » How to Write, Document, and Manage User Stories
- » Kanban
- » Managing Projects with Scrum and Lean
- » Scrum Team Training
- » Scrumban
- » Story Mapping
- » Transitioning to Agile: A Manager's Guide

Business Analysis

Courses that focus on practical skills for performing business analysis.

- » Agile Business Analyst
- » Business Information Modeling to Gather Data Requirements
- » How to Estimate Early in IT Projects
- » How to Facilitate Requirements Gathering Workshops
- » How to Write, Document, and Manage IT Requirements
- » How to Write Document, and Manage Use Cases
- » Requirements-based End-User Acceptance Testing
- » Requirements Elicitation—Getting User Requirements for IT Projects

Microsoft® Project®

Courses that focus on building tool proficiency and adoption.

- » Comprehensive Microsoft Project
- » Essentials of Microsoft Project
- » Managing Projects with Microsoft Project Server
- » Project Management with Microsoft Project

Find additional courses at pmcollege.com/courses

Virtual Instructor-Led Programs (V) - PM College's Virtual Instructor-Led Training (VILT) courses are facilitated by our experienced instructors on a virtual platform using a blended learning approach that includes live virtual instruction, participant handouts, and exercises to reinforce content. The sessions are scheduled at a predefined date and time. Between each scheduled session, participants are required to complete homework assignments as defined.

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PM College provides on-site training and focused learning solutions geared toward advancing organizational and individual project performance.

Foundational

» **Agile Foundations**
Solidifies core principles of Agile, Scrum, and Lean for individuals and/or teams. Teaches that Agile is radically different from waterfall.

» **Agile Overview for Executives**
Aimed at business and IT executives who are either taking over agile teams, or beginning the transition to using an agile framework for project delivery.

» **CAPM® Exam Review (2 days)**
Designed for practitioners with strong formal project management knowledge who are preparing to sit for the Certified Associate in Project Management (CAPM)® exam.

» **CAPM® Exam Review (4 days)**
Designed for practitioners who need a refresher on formal project management knowledge before sitting for the Certified Associate in Project Management (CAPM)® exam.

» **Certified Agile Practitioner—Product Owner**
Provides an in-depth understanding of the role and its responsibilities to help you become a successful Product Owner.

» **Certified Agile Practitioner—Scrum Master**
Scrum Master how-to, especially practices and thinking to increase the agility of a development team, a project, and an organization.

» **Extreme PM—A Hands-On & Accelerated Approach to PM**
Four days of concentrated onsite training and hands-on learning designed to accelerate project management performance.

» **How to Lead a Team**
In this two-day course, participants will learn practical approaches to focus on the "soft skill" side of leading projects, both in the face-to-face and the virtual environments.

» **How to Model, Analyze, and Improve Business Processes**
Business process analysis techniques, methods and tricks to help participants model, analyze and improve manual and automated business processes.

» **How to Write, Document, and Manage IT Requirements**
Interactive workshop that provides a proven set of core business analysis techniques, methods and tricks to help create, clarify, and confirm business, stakeholder, solution, and transition requirements.

» **Kanban**
Rather than plan, instruct, and direct; Kanban utilizes a Lean "pull" implementation to guide the work through the process.

» **Managing Cross-Functional Teams**
Resolve conflict and optimize the effectiveness of individuals working together across functional silos.

» **Managing Projects with Scrum and Lean**
Overview of Scrum and Lean, followed by an opportunity to practice learnings in two-days of intensive lab work.

» **PMI Agile Certified Practitioner (PMI-ACP)®**
The PMI-ACP certifies experience and knowledge in applying Agile principles and practices to project management.

» **PRINCE2® Foundation**
Provides a practical understanding of the PRojects IN Controlled Environments (PRINCE) project management method.

» **Project Management Basics**
Designed to provide project team members with the rudimentary knowledge and skills needed to support the project manager.

» **Project Management Essentials (2 days or 3 days)**
PM College's flagship course covers the foundation of what every project manager needs to know to successfully manage a project.

» **Project Management for Executives**
A half-day overview for organization leaders providing perspective on implementing a project management culture and advancing project delivery capabilities.

» **Project Meetings with Purpose**
Learn meeting facilitation techniques that will lead to better outcomes and move your projects forward.

» **Requirement Elicitation—Getting User Requirements for IT Projects**
This business analysis techniques course gives you a proven set of core techniques, methods, and tricks to elicit (gather or capture) business, stakeholder, solution, and transition requirements.

» **Scrum Team Training**
Teaches participants that Agile project delivery is radically different: instead command and control, the entire Agile team closely collaborates with stakeholders.

» **Scrumban**
Starts with a basic introduction to Scrum, then blends in Kanban concepts to delivering software functionality.

» **Story Mapping**
Story mapping provides a more structured approach to release planning, while promoting a common understanding of the product to be developed.

» **Transitioning to Agile: A Manager's Guide**
The primary focus is on the manager as leader. Common challenges that leaders new to Agile face are covered in Socratic-style labs.

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Proficient

» **Agile Business Analyst**
Best-practices for agile requirements elicitation and product roadmapping.

» **Agile Object Oriented Design**
Design lab that simulates real life: deconstructing stories, grooming the product backlog, evolving design as requirements evolve.

» **Agile Project Estimation**
Participants learn how to decompose project scope using epics, themes, features, stories, and tasks.

» **Agile Testing**
This course covers an overview or Agile, and then takes a deep dive into Agile Testing techniques and the role of the Agile Tester.

» **Business Information Modeling to Gather Data Requirements**
This workshop teaches you how to draw and use business information models based on entity/relationship diagrams.

» **Certified Agile Practitioner—Developer**
Team-based experience of executing a successful project using Scrum, good Object Oriented development practices, and selected XP practices.

» **Comprehensive Microsoft® Project®**
Gain better control over projects by learning to effectively use Microsoft Project in an in-depth look at the tool.

» **Critical Chain Project Management: Streamlining for Faster Delivery**
Analysis of some of the most common project schedule management problems, their causes, and proven techniques and tools to address those problems.

» **Critical Judgment**
How to design a "responsive" project, aggressively managing the triple constraints, and communicating with peers, team members, and senior leadership.

» **Earned Value Concepts and Techniques**
Introduction to earned value concepts that are widely used and accepted as ways to plan and manage projects.

» **Essentials of Microsoft® Project®**
Unleash the core functionality of Microsoft Project by learning to tailor the use of Project to the needs of the organization.

» **Guiding Organizational Change (Simulation)**
This powerful three-day workplace simulation, based on an actual change project, gives participants real experience with multiple, and sometimes simultaneous, organizational and personal changes, which they learn to navigate successfully.

» **How to Estimate Early in IT Projects**
This workshop introduces state-of-the-practice methods that improve early estimates and the communication of the factors that affect them.

» **How to Facilitate Requirements Gathering Workshops**
This scenario-based seminar presents tools, techniques and insights based on the collective experiences of many successful Requirements Gathering Workshop facilitation teams.

» **How to Write, Document, and Manage Use Cases**
This business analysis training course explains the who, what, when, where, how and why of use cases and use case diagrams.

» **How to Write, Document, and Manage User Stories**
This workshop introduces User Stories (not to be confused with use cases). The focus is on stakeholder requirements, not the trap of trying to get the users to define the technical specifications.

» **Managing Multiple Projects**
Techniques for identifying what constitutes an individual portfolio, establishing priorities, sharing resources across multiple projects, and managing day-to-day responsibilities.

» **Managing by Project (Simulation)**
Designed for those who must create projects from the ground up and then manage them.

» **Managing by Project—Construction Focused (Simulation)**
Designed specifically for those who must create engineering and construction projects from the ground up and then manage them.

» **Managing Relationships for Project Success**
Learn to define, create, manage, and sustain effective relationships with key resources and other stakeholders.

» **PM Simulation Game**
This simulation allows participants to acquire core project management skills, as well as teamwork and leadership skills, in real-life scenarioes with life-like projects and pressure.

» **PMP® Exam Preparation**
This is the best way to pass the Project Management Professional (PMP)® exam! Our course provides lectures and practical exercises; all of which helps you focus on key concepts, terms, and principles necessary for successfully passing your exam.

» **PRINCE2® Foundation + Practitioner (5 days)**
Provides a detailed, practical, and more in-depth understanding of the PRojects IN Controlled Environments (PRINCE) project management method.

» **Project Cost and Schedule Management**
Mastering the triple constraints of project management – scope, time, and cost – are the focus of this intensive course.

» **Project Management for Sponsors**
This half-day course is designed for senior-level managers and executives who want to understand and appreciate their role in helping projects deliver business results.

» **Project Management with Microsoft® Project®**
Improve schedule and cost performance of projects while improving profitability and customer satisfaction with Microsoft Project.

» **Project Risk Management**
Identify, analyze, prioritize, and mitigate project risks while exploring response control.

» **Requirements-based End-User Acceptance Testing**
How to select a testing strategy, develop a test plan, organize test scenarios, and manage the testing effort for end-user acceptance testing based on business, stakeholder, solution, and transition requirements.

» **Risk Management Professional (PMI-RMP)® Preparation**
Preparation to take and pass the PMI-RMP certification exam.

» **Strategies for Effective Stakeholder Engagement**
Practical, hands-on approach showing how to understand your stakeholders and how to get them all focused on project outcomes.

» **Vendor Relationship Management**
Preparation to effectively manage all aspects of vendor relationships, from selecting the right vendor, to getting the right results.

Mastery

Agile Engineering Bootcamp
An intensive, hands-on immersion into the agile method(s) of your choice. Learning agile by doing agile.

» **Benefits Realization: How to Demonstrate Tangible Value Against Your Business Case**
Benefits are the basic rationale for any investment. Focus on real tools and practical concepts that drive effective decision making and success.

» **Complex Project Management**
Designed for experienced project managers who want to manage complex projects effectively.

» **Leadership in High-Performance Teams (Simulation)**
Provides an engaging workplace simulation to breakthrough leadership insights and develop practical and critical skills.

» **Managing Project Outcomes for Business Impact**
Identify how the project manager role is evolving into a business asset and learn how to build a business case that demonstrates project value.

» **Managing Projects with Microsoft® Project® Server**
Learn to use Microsoft Project in the Microsoft Project Server environment creating a truly collaborative project management information system.

» **Managing Successful Programs**
Discover the tools and techniques for program governance, program planning, and effective stakeholder management to ensure program benefits realization.

» **Measuring the Performance of Project Initiatives**
A comprehensive introduction to measurement that assess what's performing well, what needs improvement, and build a business case for improvement initiatives.

» **Mentoring Workshop**
This workshop is intended to be customized to your organization's specific program as well as provide the participant with a basic skill set to be an effective mentor.

» **PgMP® Exam Prep Bootcamp**
The course is designed to achieve the Project Management Professional (PgMP))® certification.

» **Portfolio Planning & Management: Strategic Alignment of the Portfolio**
Develop an understanding of the principles of project portfolio management, the role of a portfolio manager in managing strategy and change, and the necessary steps to establishing and managing a portfolio of initiatives.

» **Program Management (Simulation)**
Program Management is an advanced computer-based simulation workshop designed to develop skills of program, portfolio, and project managers.

» **Program Management Professional (PgMP)® Preparation**
Focused on core disciplines required to deliver strategic objectives, this course is designed to help participants achieve the PgMP certification.

» **Project Portfolio Management: How to Design, Build, and Manage a Project Portfolio**
In-depth treatment of the principles of project portfolio management, the role of a portfolio manager in managing strategy and change, and the necessary steps to establishing and managing a portfolio of initiatives.

» **Project Review & Recovery**
Presents a comprehensive review and recovery process that helps to identify troubled projects, then take corrective action quickly.

» **The Evolving PMO: Governance, Portfolio Management, Resource Optimization, and Performance Measurement**
Learn how PMOs can evolve into highly valued enterprise assets, balancing strategy execution, governance, and resource demand.

» **The Value-Driven PMO**
Learn what corporate leadership expects and demands from the Project Management Office.